BHARAT FORGE



INVESTOR PRESENTATION



Auto Sector Revival - Bharat Forge Well-Positioned

Non-Auto Sector - Emerging Growth Platform

Financial Performance - Strong Revival Post The Downturn

Bharat Forge Limited (BFL) - A Global Forging Company

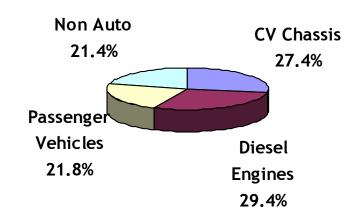


Bharat Forge: Profile

- > FY09 Consolidated Revenues: ~ US\$1.1 bn.
- > 11 Manufacturing locations across 5 countries.
- ➤ Global Marquee Customer base of more than 35 OEM's & Tier- 1 companies across automotive & non automotive applications.
- > Non Auto: 21.4% of consolidated revenues in FY 09.
- > In FY09, No single customer exceeded 10% of consolidated revenues.

1 US\$ = Rs 45

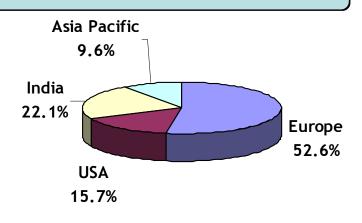
Revenue Break-up by Segments - FY 2009



Global Forging Conglomerate

Geography	Capacity (MTPA)
(8)	365,000
	200,000
*:	135,000
	60,000

Revenue Break-up by Geography - FY 2009





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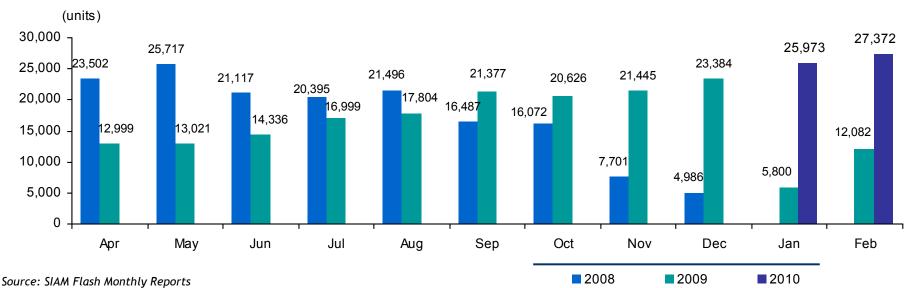
Non-Auto Sector - Emerging Growth Platform

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Recent Pick up in Domestic CV Market Expected To Continue



Month on Month Domestic CV Production Picking Up



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Periods of Decline In Indian CV Markets Been Short; Growth Phases Have Been Longer With High CAGR

Period	Phase Type	No. of years	CAGR	
FY 1998	Decline	1	-27.3%	
FY1999	Growth	1	25.0%	
FY 2000 - FY 2001	Decline	2	-6.9%	
FY 2002 - FY 2008	Growth	7	21.0%	
FY 2009	Decline	1	-34.7%	
FY 2010	Growth	Ongoing	22.9%	

Source: SIAM

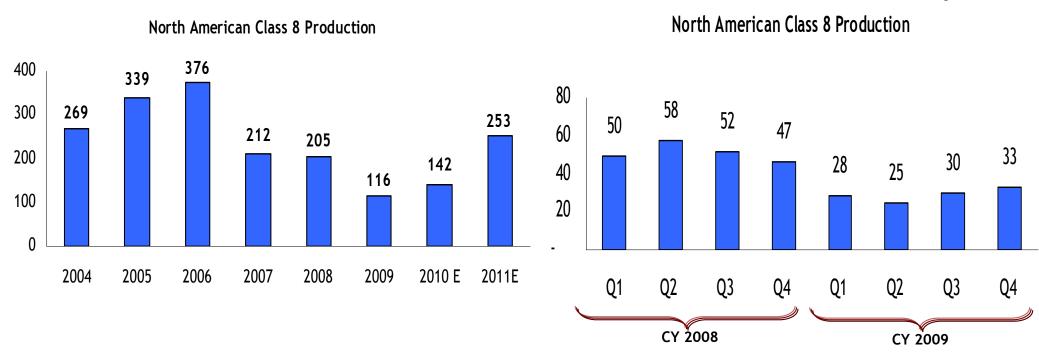
Strong growth expected to continue ...

- Strong pick up in domestic CV volumes driven by revival in industrial activity
- Continued infrastructure development focus (roads, construction etc.) to enhance the growth momentum
- New players like Man, Volvo, Daimler, Navistar who have entered the domestic market

US Automotive Market



Figures in '000



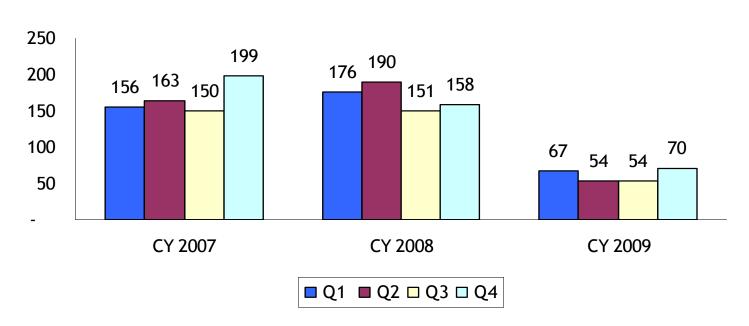
- BFL has a significant market share for Chassis & Engine components in the North American Class 8 commercial vehicle segment.
- The North American Class 8 truck market reached peak levels in 2006 with volumes of 376K units. In CY09, the segment recorded volumes of 116K, a drop of 69% from 2006 levels.
- The segment is showing signs of demand revival as visible from the increase in production from Q2 CY09. The sector is forecasted to grow at 47% CAGR till CY 2011 from CY 2009 levels.
- Replacement demand expected to be significant growth driver, given the average age of the fleet is very old, almost close to 7 years.

Source: ACT Research⁵

European Automotive Market



Commercial Vehicle Production



- Commercial vehicle production in CY 2009 was 245,000 units, a drop of 64% as against CY 2008 levels.
- The industry witnessed destocking of inventory through out the year as automakers adapted stocks & output levels to the economic situation, significantly impacting suppliers.
- However, the production levels have started to pick up as visible from Q4 CY09 numbers which shows a growth of 37% over Q3 CY09.

Source: ACEA

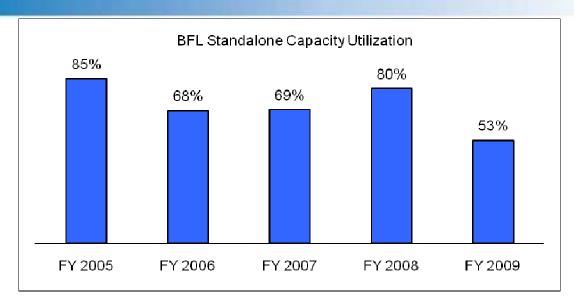
Outlook for Key Automotive Markets

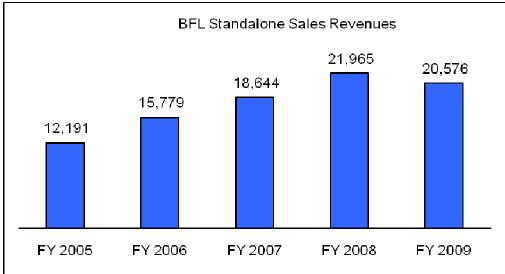


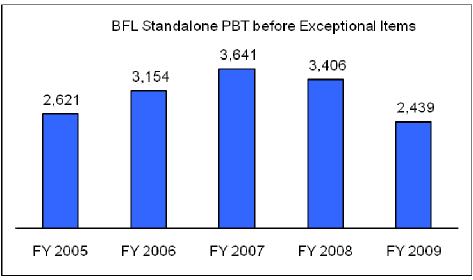
			KALYANI
Particulars		****	
	■ Growth of 22.9% for M& HCV sector YTD FY 2010 over corresponding period. (source: SIAM) ■ The segment is expected to witness growth in FY 2011 on back on infrastructure spending and global OEM's entering the space.	 CV sector volumes fell by about 50% in CY 2009. (source: ACEA) Volumes are expected to be flat in CY 2010. 	 Class 8 truck volumes were down close to 70% compared to peak levels of CY 2006. The segment is expected to grow at a CAGR of 47% from CY 2009 to CY 2011 driven by need for replacement of legacy fleets. (source: ACT Research)
	■ Growth in this sector remains strong driving higher per capita income & growing middle class.	■ The passenger vehicle segment witnessed only a small decline in volumes in CY 2009 on back on scrappage incentives. ■CSM expects vehicle sales in Europe to fall for the third consecutive year in 2010, as governments in the West pull away the scrappage schemes that propped up demand in 2009. (Source: CSM)	 Full-year sales in 2009 have come in at a 39 -year low, with 10.4 million units sold in the United States. CSM is projecting auto sales in 2010 to improve by 13.5 percent to 11.8 million units in the United States. (Source: CSM Worldwide)

Capacity Utilization: Headroom for Growth in Auto Segment









- Robust financial performance even at low levels of capacity utilization
- Enough headroom to reach previous peak utilization levels on the back of improvement in domestic CV markets & revival in US & Europe.



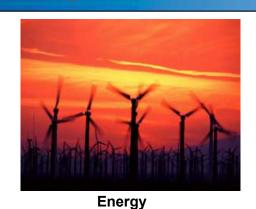
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Expanding the Horizon – Focus on Non Automotive





Windmill shafts, gas engine components



Structural & rotating components



Valve bodies, bonnets, choke bodies, composite blocks



Engine components, GETs



Engine components



Railways

Engine components, turnouts

Infrastructure Supply Business

Advanced New Non-Auto Capacity has been commissioned



Total Outlay: Rs 500 crores since FY 2008

Facilities	Products & Industries	Product Dimensions
 Heavy Forge Division II - 4,000 MT Press & Machining Capacity 	 Wind turbine components. Hydro, gas & steam turbine components and components for mining, metal industry & general engineering applications. 	 Max Ingot weight upto 70T single piece
 Centre For Advanced Manufacturing - 80 MT Hammer & Machining Capacity 	 Large components for energy sector, transportation including aerospace, railways & marine. 	 Components up to 2.5 tons in weight and 4.5 m in length
■ Ring Rolling facility	 Large rings & gears blanks for various sectors like marine, wind and construction equipments. 	Rings up to 3 Tons in weight and 4.5m in dia.

Power Sector: Opportunity Size



1000 MW Power Plant 100%

Turbine Generator: 27-28%

Boiler: 28-29%

BOP: 27-28%

EPC: 17-18%

Joint Ventures	Focus Area	Capacity
Alstom - JV 1	Turbine Generator	5,000 MW
Alstom - JV 2	Auxiliaries	
NTPC	ВОР	4,000 MW

BFL will see additional benefits by supplying forged & machined components to the above ventures and also directly to other customers like BHEL.

Select Non Auto Product Portfolio





Import substitution of critical part for power sector

Select Non Auto Product Portfolio



Crankshaft for locomotive

Length: 3.95 m

Approx. Weight: 2.1 tons





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Indian Power Sector

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Consolidated Financial Performance



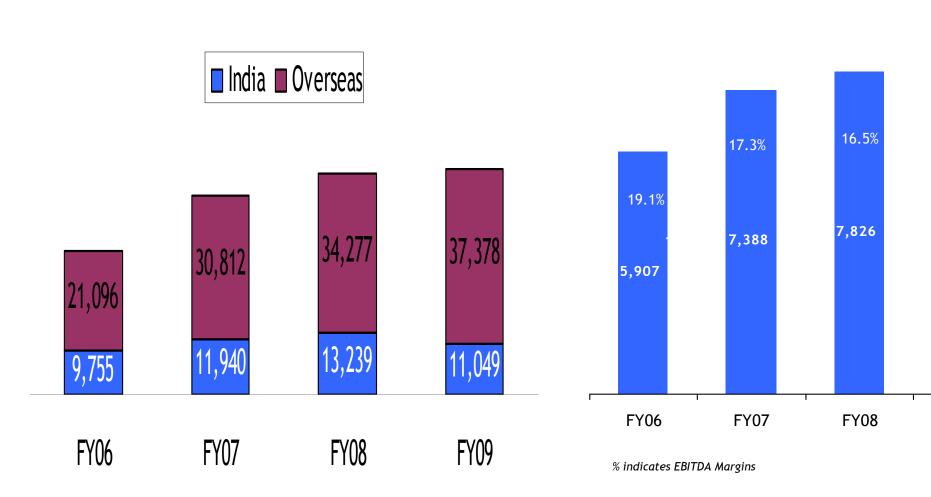
12.9%

6,251

FY09



Consolidated EBITDA * (Rs. million)

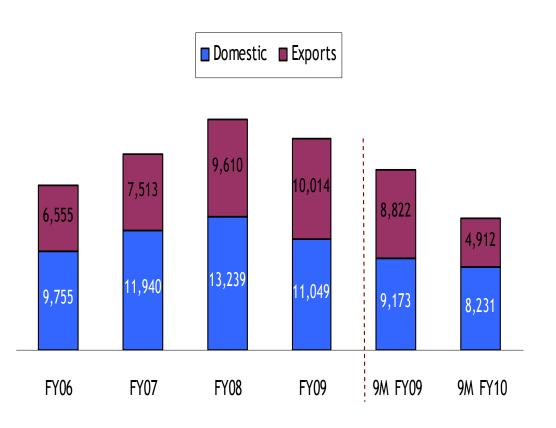


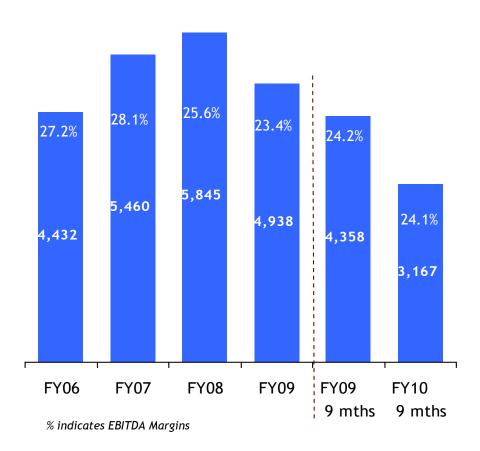
Unconsolidated Financial Performance



Strong Historic Standalone Revenue Growth (Rs. million)

Standalone EBITDA * (Rs. million)

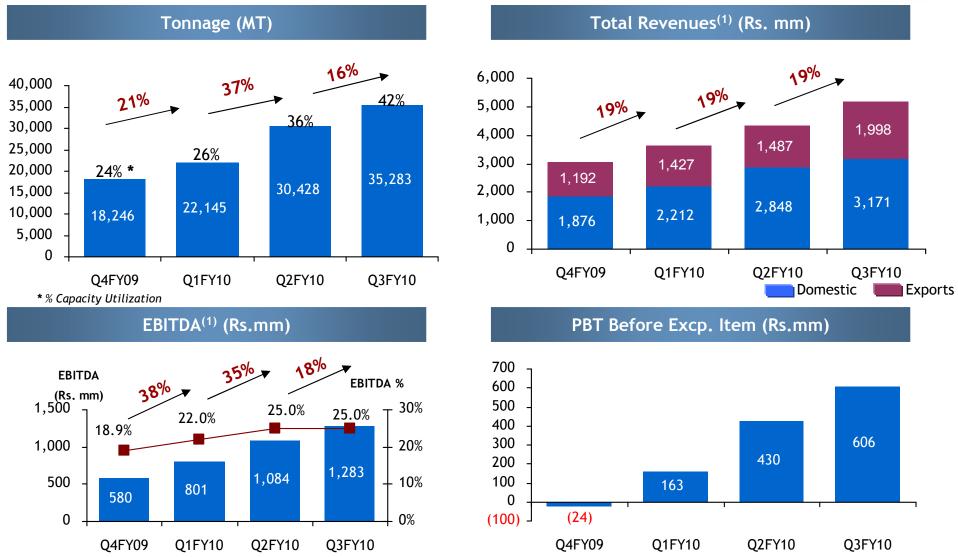




^{*} EBITDA before exceptional items & exchange gain / loss

Recovery in Unconsolidated Financial Performance On a Sequential Basis





YoY growth in EBITDA margin even at low capacity utilization

Historic Financial Performance



	Unconsolidated				Consolidated			
Rs Million	FY2007	FY2008	FY2009	FY 2010 9 Months	FY 2009 9 Months	FY2007	FY2008	FY2009
Total Income	19,453	22,849	21,064	13,143	17,995	42,752	47,516	48,427
EBITDA	5,460	5,845	4,938	3,167	4,358	7,388	7,826	6,251
PBT before excp item & Ex. Gain/(Loss)	3,641	3,406	2,439	1,199	2,464	4,440	4,287	2,443
Exchange Gain / (Loss)	25	261	(863)	(208)	(1,851)	45	211	(1,037)
Exceptional Item	(68)	303	-	-	-	(121)	-	(299)
PBT after excp item & Ex. Gain/(Loss)	3,598	3,969	1,577	991	613	4,363	4,498	1,107
PAT*	2,410	2,736	1,033	658	422	2,906	3,015	583
Debt	14,016	12,875	18,079	20,377	16,220	17,896	16,544	21,908

Exchange Gain/(Loss) is mainly on account of revalorization of Foreign currency loans in accordance with Indian Accounting Standard. Indian Rupee at the end of FY 2008 & FY 2009 was Rs 39.81 & Rs 50.72 respectively.

In a year in which many suppliers are in financial distress, we have been able to maintain positive EBITDA margin on a consolidated basis in FY09

^{*} PAT is after minority interest in case of consolidated financials



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Indian Power Sector

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Key Growth Drivers



Auto

- Riding on strong growth in domestic market.
- ☐ Strong relationships with global OEMs due to global presence and full service capability.
- ☐ De-integration of OEM facilities to result in greater offshoring.
- Well positioned to increase market share from global OEMs due to 'supplier consolidation'.

Capital Goods - Power

- Cater to the growing demand for capital goods.
- Foray through JVs with reputed players like Alstom, Areva and NTPC.



Non Auto

- Business line started more then 10 years ago, existing customer base of over 30 clients.
- Addition of dedicated facilities to provide major thrust to the non auto segment.
- Well positioned to address the growing demand from new sectors such as marine, power, transportation, wind & Nuclear energy etc.
- Increasing share of business from existing customers & continuing additions to the customer portfolio.

Disclaimer



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